

## **Wipro Limited**

January - March 2017

Presentation to Investors



## Safe Harbor

This presentation may contain certain "forward looking" statements, which involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those that may be projected by these forward looking statements. These uncertainties have been detailed in the reports filed by Wipro with the Securities and Exchange Commission and these filings are available at <a href="https://www.sec.gov">www.sec.gov</a>. This presentation also contains references to findings of various reports available in the public domain. Wipro makes no representation as to their accuracy or that the company subscribes to those findings.

## Agenda

1 Our track record on performance

2 Overall Market Opportunity

3 Our Strategy

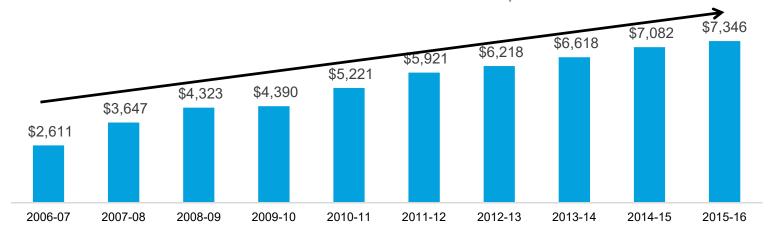


## **Track Record on Performance**



## **Growth of IT Services business**

## IT Services Revenue \$ Mn



Revenues for FY16 at \$7.3 billion

## IT Services Business has grown at a CAGR of 12% in the last 9 years



- ➤ 1250+ active global clients
- ➤ Nine \$100M relationships
- > 57% revenues on Fixed Price



## **Global footprint**

- Part of NYSE TMT Index
- > Present in six continents
- > 55% Revenues from America

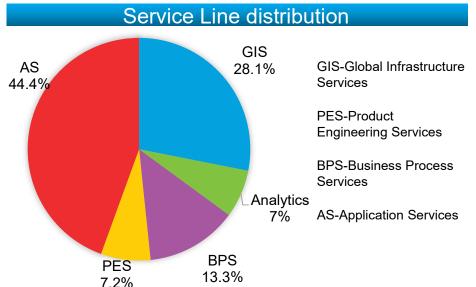


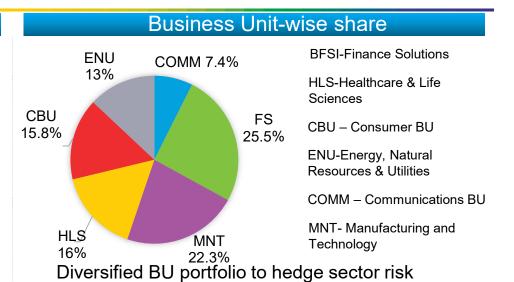
## **Diverse talent pool**

- ➤ Over 175,000 workforce
- ➤ 100+ nationalities represented
- ➤ 32%+ women employees

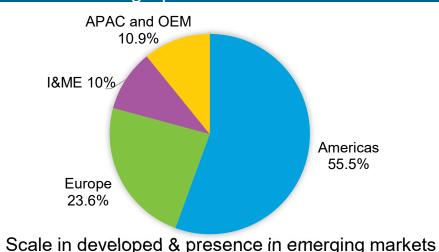
## **Revenue Distribution**

# Revenue Contribution a Top 1 customer 2.8% Top 5 customers 10.0% Top 10 customers 16.9% Customer Metrics Customers >\$100 MN 9 Customers >\$1 MN 576 Strong contribution from top customers







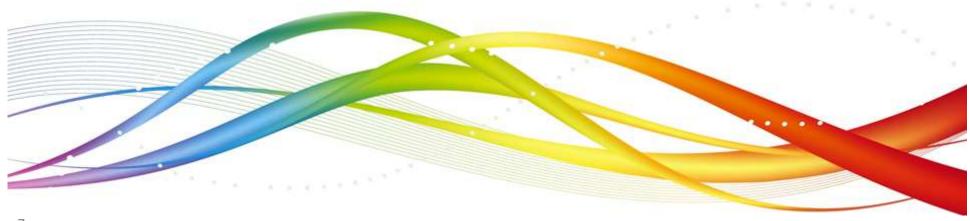


Revenue well-diversified across verticals, service line & geographies

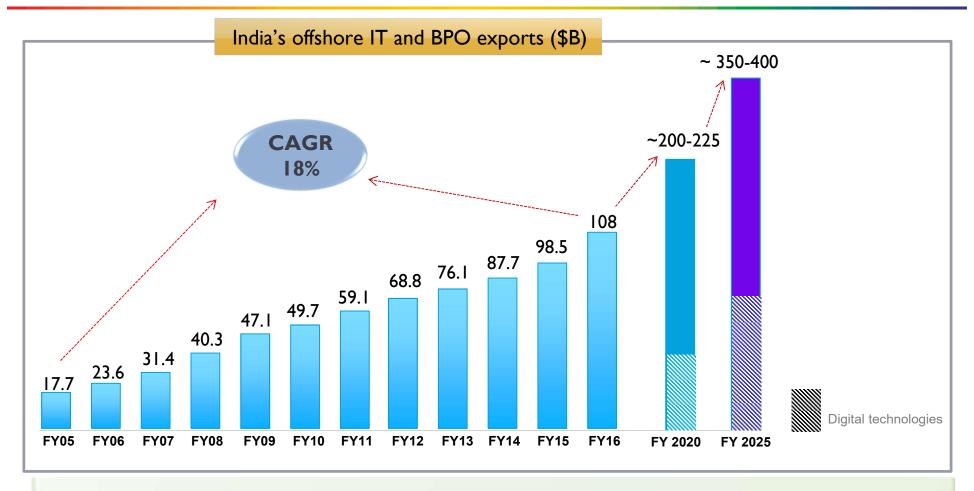
The distribution percentages have been calculated based on Q3FY17 USD revenues for the Business Unit/ Service line/ Geography © 2017 WIPRO LTD | WWW.WIPRO.COM



# **Overall Market Opportunity**



## **India Off-shoring market**



Long Term Fundamentals of the India Off-shoring story remain intact
Off-shoring market is expected to grow at a 14% CAGR for the next nine years
Revenues from Digital technologies are expected to represent 23% and 38% share by 2020 and 2025



# **Our Strategy**



## Themes to win: Run: Modernize the 'Core'

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- Solve business problem as-a-service rather than offer à la carte services
- Delivery-led sales program launched
- Set up integrated services unit (ISSG) to synergize domain knowledge with end-to-end solutions from multiple services like Apps, Infra & Analytics
- An example is the Managed File Transfer (MFT) platform which is a BPaaS offering hosted on cloud enabling secure transfers of large file in organizations. The platform has transformed B2B file transfers for our Fortune 500 customers
- ADROIT is a program for 1000 account delivery managers aimed at fostering learning agility in delivery teams & creating a framework for delivery-led sales.

#### Hyper Automation

- Increase Automation; de-skill task
- Robotic Process Automation
- Cognitive Intelligence

- Hyper automation is initiative to drive robotic process automation (RPA) and Cognitive Intelligence drastically changing traditional IT delivery model
- In FY16 we performed successful PoCs across 42 clients
- FY17 we plan to scale the PoCs across Infra, AMS & BPS and plan to release 4,500 people from our engagements through automation for the year
- Released employees are being trained & redeployed into newer technologies

#### Localization

- Setting up of local delivery centers
- Acquisitions
- Diversification of Workforce

- Continuing to focus on the new growth markets like Latin America, Canada, South Africa as well as Continental Europe
- Driving Localization in key markets by increasing **local centers**, a center in Mountain view has already been set up.
- Local presence through **M&A**, such as Cellent acquisition in DACH region.
- Increasing the % of locals in the workforce and diversity

#### **Annuity Services**

- Drive Higher Annuity Mix
- Automation Asset covering ADM
- Drive higher annuity mix for predictability & stickiness in revenues and improve OM
- ADM solutions like portfolio rationalization, modernization, cloud migration and SaaS / PaaS offerings.

#### **Alliances**

- Strategic, Growth & Niche Alliances
- A dedicated unit to deepen and widen alliance ecosystems to drive creation of new markets and solutions, expand in key verticals/geographies and drive GTM outcomes.
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## Themes to win: Change: Driving the 'Future'

### Digital

- Advisory, Design & technology
- Transformative end-user experience
- Deep investment in selling Digital
- Training Workforce in Digital

- Aligned Consulting services with Digital unit
- Designit: unique design capabilities driving synergy wins for Wipro
- Opened digital pods in London & New York to serve global customers
- Dedicated Digital leaders in each vertical; 'One Voice' program to enable frontend across Wipro to pitch Digital services consistently to key customers
- In FY16 launched a program to train 10,000 employees in digital technologies.
- Scaling the training program to cover another 30,000 employees

#### **Non-Linearity**

- Target a larger share of revenue led by non-linearity
- Investments in Intellectual Property (IP).
- Cognitive Intelligence Platform,
   Wipro HOLMES<sup>TM</sup>
- Focus on core suite of IP assets including product (eg. Promax), platform (eg, ServiceNXT), solution (eg. Managed File Transfer) & tool (eg. RPA)
- **Wipro HOLMES™** has received strong adoption with multiple engagements. Key Wall Street customer deployed **Wipro HOLMES™** for an eKYC solution
- We have filed for over 1,300 patents including many on Wipro HOLMESTM

#### Partner Ecosystem

- M&A and Wipro Ventures
- Alliances & Academia
- Other strategic partnerships
- Acquired 4 companies Designit, Cellent, HealthPlan Services and Appirio over the last 24 months
- **Wipro Ventures** invested ~\$22 million in 9 start-ups operating in the cuttingedge technology space
- Continued to enhance our 360 degree alliances with key technology companies
- Engaged with academia in **joint research programs**.

#### **Invest for Future**

- Internet of Everything
- Software-Defined
- Cyber-Security
- Open Source

 Dedicated Units that are addressing the opportunity in emerging areas by delivering platforms, framework and solutions

## Winning together with Strategic Alliances





























**Executive Commitment** 



Wipro's WINNING TOGETHER approach is all about driving joint Go to Market initiatives in partnership with Strategic Alliances and help customers Do Business Better.

Wipro Strategic Alliances community helps in creating winning partnerships which offers mutual business growth opportunities, joint value driven by collaboration, executive commitment and thought leadership around future technologies.



## Recognitions on Sustainability front















# **Annexure - Key Highlights**



# Financial Summary for the Quarter Ended December 31, 2016 (IFRS)

## **Wipro Limited**

	Q3 FY17 (Rs million)	YoY Growth
Revenues	136,878	6.4%
Results from Operating Activities (EBIT)	23,233	-2.5%

- IT Services Segment revenue in constant currency grew 0.6% QoQ in line with guidance
- IT Services Segment margins expanded QoQ by 50bps to 18.3%
- Generated robust Operating cash flow of Rs. 26.4 billion which was 125% of Net Income
- Gross Cash position was Rs. 331,553 million or \$ 4.9 Billion
- Interim Dividend of Rs 2 (\$0.03) per share declared

Gross Cash is the sum of (i) cash and cash equivalents plus (ii) Investments – Current. For detailed reconciliations, please refer slide 18 in appendix

## Highlights for the quarter

- Gross Utilization has increased by 36 basis points to 71.6%
- Revenues from Fixed Price Projects grew from 56.4% to 57.7%
- Share of Offshore Revenue grew from 46.1% to 46.5%
- Net Addition to headcount was 4,891
- Quarterly Annualized Attrition has reduced by 1.8% to 15.4%
- Digital Eco-system constitutes 21.7% of revenues
- Completed the acquisition of Appirio in November 2016



## **Thank You**



## Reconciliation of Selected GAAP measures to Non-GAAP measures

#### **Reconciliation of Gross Cash**

WIPRO LIMITED AND SUBSIDIARIES (Amounts in INR million)				
	As of			
	December 31, 2016			
Computation of Gross cash position				
Cash and cash equivalents	59,940			
Investments - Current	59,940 271,613			
Total	331,553			

#### **Reconciliation of Free Cash Flow**

WIPRO LIMITED AND SUBSIDIARIES (Amounts in INR million)				
	Three months ended			
	December 31, 2016			
Profit for the period [A]	21,094			
Computation of Free cash flow				
Net cash generated from operating activities	26,384			
Add/(deduct) cash inflow/(outflow) on :				
Purchase of Property, plant and equipment Proceeds from sale of Property, plant and	(5,076)			
equipment	664			
Free cash flow [B]	21,974			
Free cash flow as a percentage of Net income [B/A]	104.2%			

## Reconciliation of Non-GAAP constant currency Revenue

Reconciliation of Non-GAAP Constant Currency IT Services Revenue to IT Services Revenue as per IFRS (\$MN)						
Three months ended December 31, 2016		Three months ended December 31, 2016				
IT Services Revenue as per IFRS	\$1,902.8	IT Services Revenue as per IFRS	\$1,902.8			
Effect of Foreign currency exchange movement Non-GAAP Constant Currency IT Services Revenue based on previous quarter exchange rates	\$ 25.1	Effect of Foreign currency exchange movement Non-GAAP Constant Currency IT Services Revenue based on exchange rates of comparable period in	\$ 48.7			
	\$ 1,927.9	previous year	\$1,951.5			